| STUDI | ENT ID | NO | |
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MULTIMEDIA UNIVERSITY

FINAL EXAMINATION

TRIMESTER 1, 2017/2018

EME4196 – QUALITY ENGINEERING (ME/RE/BE)

25 OCTOBER 2017 9:00 a.m. – 11:00 a.m. (2 Hours)

INSTRUCTIONS TO STUDENT

- 1. This Question paper consists of 7 pages with 4 Questions only.
- 2. Attempt FOUR out of FOUR questions. All questions carry equal marks and the distribution of the marks for each question is given.
- 3. Please write all your answers in the Answer Booklet provided.
- 4. Table of Standard Normal Distribution is given as Appendix A.

(a) In your opinion, what might be the danger of designing or improving products based on radical innovation without getting customer input?

[4 marks]

(b) Explain, in your own words, how kanban systems work.

[5 marks]

- (c) The management of Stylo Uni-T Sdn. Bhd., a t-shirt manufacturing company, wants to determine its cost of quality based on the costs listing in **Table Q1**.
 - i. Describe each of the four costs of quality: prevention, appraisal, internal failure and external failure.

[4 marks]

ii. Classify the cost of quality and report the total percentage for each category.

[8 marks]

iii. State what conclusion can be drawn and propose remedial actions to be taken, if any.

[4 marks]

Table Q1

| Type of Cost | Amount |
|-------------------------------------|---------|
| | (RM) |
| Rework of outgoing batch | 85,000 |
| Customer adjustment | 48,000 |
| Statistical process control | 3,000 |
| Maintenance of inspection equipment | 4,000 |
| Quality audit of supplier | 6,000 |
| Defective inventory | 4,000 |
| Raw material inspection | 12,000 |
| Downtime due to quality issue | 6,000 |
| Scrap | 120,000 |
| Debugging error in software | 5,000 |
| TQM training for operators | 7,000 |
| Finished goods inspection | 38,000 |
| Penalty due to late delivery | 12,000 |
| Quality software and system | 20,000 |

(a) A company that makes fasteners has to adhere to government specifications for a self-locking nut with an upper specification limit of 10.0 in-lb and a lower specification limit of 8 in-lb.

To monitor this, the QC department has taken five random samples of four nuts each and has collected the following data as shown in **Table Q2(i)**. The population standard deviation of the locking torque for the nuts is known to be 0.4 in-lb.

i. Based on **Table Q2(i)** and **Table Q2(ii)**, develop appropriate control charts and determine whether the manufacturing process is in control. Show your workings.

[14 marks]

ii. Assume a four-sigma performance target, is the process capable of producing nuts to specifications? Show your workings.

[4 marks]

Table Q2(i)

| Sample | | Obser | vations | | | |
|--------|------------------------|-------|---------|-------|--|--|
| number | (Locking Torque in-lb) | | | | | |
| I | 8.01 | 7.98 | 9.25 | 8.32 | | |
| 2 | 10.11 | 8.65 | 8.67 | 8.78 | | |
| 3 | 8.70 | 8.78 | 9.00 | 10.10 | | |
| 4 | 9.92 | 8.89 | 8.17 | 8.68 | | |
| 5 | 8.66 | 8.68 | 8.98 | 7.98 | | |

Table Q2(ii)

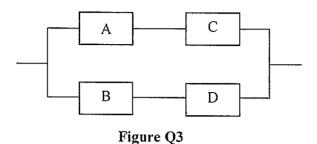
| | Factors for R chart | | | | |
|---|---------------------|-------|--|--|--|
| n | D_3 | D_4 | | | |
| 2 | 0.00 | 3.27 | | | |
| 3 | 0.00 | 2.57 | | | |
| 4 | 0.00 | 2.28 | | | |
| 5 | 0.00 | 2.11 | | | |
| 6 | 0.00 | 2.00 | | | |
| 7 | 0.08 | 1.92 | | | |
| 8 | 0.14 | 1.86 | | | |

(b) With the aid of an OC curve, explain the relationships between AQL, LTPD, producer's risk (α) and consumer's risk (β). Sketch your OC curve with proper labelling.

[7 marks]

(a) What is the reliability of the system given in Figure Q3 below, where the reliabilities of the components A, B, C, and D are 0.985, 0.975, 0.988 and 0.933 respectively?

[6 marks]



(b) A typical profile of failure rate over time is also referred to as the "bathtub" curve. Explain the three distinct phases of the curve.

[9 marks]

(c) The information collected for a system consists of subsystem A, B and C is shown in **Table Q3**. The system is used on a mission that lasts for 13 hours. Assume that the subsystems are independent from each other, calculate the reliability for the mission.

[Refer to Appendix A for Table of Standard Normal Distribution]

[10 marks]

Table O3

| Subsystem | Required operating time during mission (hour) | Type of failure distribution | Reliability information |
|-----------|---|------------------------------|--|
| A | 6 | Exponential | 50% of subsystems will last at least 14 hours |
| В | 3 | Normal | Average life is 7 hours with a standard deviation of 2 hours |
| С | 4 | Weibull with $\beta = 1.0$ | Average life is 40 hours |

(a) As the implementation of environmental management becoming more important, what are the fundamental elements that engineers need to take into account when designing both process and product? Support your answers with example of concerns that can be considered.

[10 marks]

(b) In your opinion, what does a leader running a Lean Six Sigma Organization need to do in order to be a decision maker?

[7 marks]

(c) A quality council is a group of upper managers who develop quality strategy and guide and support the implementation. What are the responsibilities that should be outlined in the charter of each quality council?

[8 marks]

Appendix A: Table of Standard Normal Distribution

| Z | .00 | .01 | .02 | .03 | .04 | .05 | .06 | .07 | .08 | .09 |
|------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|
| -3.9 | .00005 | .00005 | .00004 | .00004 | .00004 | .00004 | .00004 | .00004 | .00003 | .000 |
| -3.8 | .00007 | .00007 | .00007 | .00006 | .00006 | .00006 | .00006 | .00005 | .00005 | .000 |
| -3.7 | .00011 | .00010 | .00010 | .00010 | .00009 | .00009 | .00008 | .00008 | .00008 | .000 |
| -3.6 | .00016 | .00015 | .00015 | .00014 | .00014 | .00013 | .00013 | .00012 | .00012 | .000 |
| -3.5 | .00023 | .00022 | .00022 | .00021 | .00020 | .00019 | .00019 | .00018 | .00017 | .000 |
| -3.4 | .00034 | .00032 | .00031 | .00030 | .00029 | .00028 | .00027 | .00026 | .00025 | .000 |
| -3.3 | .00048 | .00047 | .00045 | .00043 | .00042 | .00040 | .00039 | .00038 | .00036 | .000 |
| -3.2 | .00069 | .00066 | .00064 | .00062 | .00060 | .00058 | .00056 | .00054 | .00052 | .000 |
| -3.1 | .00097 | .00094 | .00090 | .00087 | .00084 | .00082 | .00079 | .00076 | .00074 | .000 |
| -3.0 | .00135 | .00131 | .00126 | .00122 | .00118 | .00114 | .00111 | .00107 | .00104 | .001 |
| -2.9 | .00187 | .00181 | .00175 | .00169 | .00164 | .00159 | .00154 | .00149 | .00144 | .001 |
| -2.8 | .00256 | .00248 | .00240 | .00233 | .00226 | .00219 | .00212 | .00205 | .00199 | .001 |
| -2.7 | .00347 | .00336 | .00326 | .00317 | .00307 | .00298 | .00289 | .00280 | .00272 | .002 |
| -2.6 | .00466 | .00453 | .00440 | .00427 | .00415 | .00402 | .00391 | .00379 | .00368 | .002 |
| -2.5 | .00621 | .00604 | .00587 | .00570 | .00554 | .00539 | .00523 | .00508 | .00494 | .004 |
| -2.4 | .00820 | .00798 | .00776 | .00755 | .00734 | .00714 | .00695 | .00676 | .00657 | .006 |
| -2.3 | .01072 | .01044 | .01017 | .00990 | .00964 | .00939 | .00914 | .00889 | .00866 | .008 |
| -2.2 | .01390 | .01355 | .01321 | .01287 | .01255 | .01222 | .01191 | .01160 | .01130 | .011 |
| -2.1 | .01786 | .01743 | .01700 | .01659 | .01618 | .01578 | .01539 | .01500 | .01463 | .014 |
| -2.0 | .02275 | .02222 | .02169 | .02118 | .02068 | .02018 | .01970 | .01923 | .01876 | .018 |
| -1.9 | .02872 | .02807 | .02743 | .02680 | .02619 | .02559 | .02500 | .02442 | .02385 | .023 |
| -1.8 | .03593 | .03515 | .03438 | .03362 | .03288 | .03216 | .03144 | .03074 | .03005 | .029 |
| -1.7 | .04457 | .04363 | .04272 | .04182 | .04093 | .04006 | .03920 | .03836 | .03754 | .036 |
| -1.6 | .05480 | .05370 | 05262 | .05155 | .05050 | .04947 | .04846 | .04746 | .04648 | .045 |
| ~1.5 | .06681 | .06552 | .06426 | .06301 | .06178 | .06057 | .05938 | .05821 | .05705 | .055 |
| -1.4 | .08076 | .07927 | .07780 | .07636 | .07493 | .07353 | .07215 | .07078 | .06944 | .068 |
| -1.3 | .09680 | .09510 | .09342 | .09176 | .09012 | .08851 | .08691 | .08534 | .08379 | .082 |
| -1.2 | .11507 | .11314 | .11123 | .10935 | .10749 | .10565 | .10383 | .10204 | .10027 | .098 |
| -1.1 | .13567 | .13350 | .13136 | .12924 | .12714 | .12507 | .12302 | .12100 | .11900 | .117 |
| -1.0 | .15866 | .15625 | .15386 | .15151 | .14917 | .14686 | .14457 | .14231 | .14007 | .137 |
| -0.9 | .18406 | .18141 | .17879 | .17619 | .17361 | .17106 | .16853 | .16602 | .16354 | .161 |
| -0.8 | .21186 | .20897 | .20611 | .20327 | .20045 | .19766 | .19489 | .19215 | .18943 | .186 |
| -0.7 | .24196 | .23885 | .23576 | .23270 | .22965 | .22663 | .22363 | .22065 | .21770 | .214 |
| -0.6 | .27425 | .27093 | .26763 | .26435 | .26109 | .25785 | .25463 | .25143 | .24825 | .245 |
| -0.5 | .30854 | .30503 | .30153 | .29806 | .29460 | .29116 | .28774 | .28434 | .28096 | .277 |
| -0.4 | .34458 | .34090 | .33724 | .33360 | .32997 | .32636 | .32276 | .31918 | .31561 | .312 |
| -0.3 | .38209 | .37828 | .37448 | .37070 | .36693 | .36317 | .35942 | .35569 | .35197 | .348 |
| -0.2 | .42074 | .41683 | .41294 | .40905 | .40517 | .40129 | .39743 | .39358 | .38974 | .385 |
| -0.1 | .46017 | .45620 | .45224 | .44828 | .44433 | .44038 | .43644 | .43251 | .42858 | .363 |
| -0.0 | .50000 | .49601 | .49202 | .48803 | .48405 | .48006 | .47608 | .47210 | .46812 | .464 |

[Appendix A continues on next page]

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6/7

Appendix A: Table of Standard Normal Distribution (Continued)

| Z | .00 | .01 | .02 | .03 | .04 | .05 | .06 | .07 | .08 | .09 |
|-----|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 0.0 | .50000 | .50399 | .50798 | .51197 | .51595 | .51994 | .52392 | .52790 | .53188 | .5358 |
| 0.1 | .53983 | .54380 | .54776 | .55172 | .55567 | .55962 | .56356 | .56749 | .57142 | .5753 |
| 0.2 | .57926 | .58317 | .58706 | .59095 | .59483 | .59871 | .60257 | .60642 | .61026 | .6140 |
| 0.3 | .61791 | .62172 | .62552 | .62930 | .63307 | .63683 | .64058 | .64431 | .64803 | .6517 |
| 0.4 | .65542 | .65910 | .66276 | .66640 | .67003 | .67364 | .67724 | .68082 | .68439 | .6879 |
| 0.5 | .69146 | .69497 | .69847 | .70194 | .70540 | .70884 | .71226 | .71566 | .71904 | .7224 |
| 0.6 | .72575 | .72907 | .73237 | .73565 | .73891 | .74215 | .74537 | .74857 | .75175 | .7549 |
| 0.7 | .75804 | .76115 | .76424 | .76730 | .77035 | .77337 | .77637 | .77935 | .78230 | .7852 |
| 0.8 | .78814 | .79103 | .79339 | .79673 | .79955 | .80234 | .80511 | .80785 | .81057 | .8132 |
| 0.9 | .81594 | .81859 | .82121 | .82381 | .82639 | .82894 | .83147 | .83398 | .83646 | .8389 |
| 1.0 | .84134 | .84375 | .84614 | .84849 | .85083 | .85314 | .85543 | .85769 | .85993 | .8621 |
| 1.1 | .86433 | .86650 | .86864 | .87076 | .87286 | .87493 | .87698 | .87900 | .88100 | .8829 |
| 1.2 | .88493 | .88686 | .88877 | .89065 | .89251 | .89435 | .89617 | .89796 | .89973 | .9014 |
| 1.3 | .90320 | .90490 | .90658 | .90824 | .90988 | .91149 | .91309 | .91466 | .91621 | .9177 |
| 1.4 | .91924 | .92073 | .92220 | .92364 | .92507 | .92647 | .92785 | .92922 | .93056 | .9318 |
| 1.5 | .93319 | .93448 | .93574 | .93699 | .93822 | .93943 | .94062 | .94179 | .94295 | .9440 |
| 1.6 | .94520 | .94630 | .94738 | .94845 | .94950 | .95053 | .95154 | .95254 | .95352 | .9544 |
| 1.7 | .95543 | .95637 | .95728 | .95818 | .95907 | .95994 | .96080 | .96164 | .96246 | .9632 |
| 1.8 | .96407 | .96485 | .96562 | .96638 | .96712 | .96784 | .96856 | .96926 | .96995 | .9706 |
| 1.9 | .97128 | .97193 | .97257 | .97320 | .97381 | .97441 | .97500 | .97558 | .97615 | .9767 |
| 2.0 | .97725 | .97778 | .97831 | .97882 | .97932 | .97982 | .98030 | .98077 | .98124 | .9816 |
| 2.1 | .98214 | .98257 | .98300 | .98341 | .98382 | .98422 | .98461 | .98500 | .98537 | .9857 |
| 2.2 | .98610 | .98645 | .98679 | .98713 | .98745 | .98778 | .98809 | .98840 | .98870 | .9889 |
| 2.3 | .98928 | .98956 | .98983 | .99010 | .99036 | .99061 | .99086 | .99111 | .99134 | .9915 |
| 2.4 | .99180 | .99202 | .99224 | .99245 | .99266 | .99286 | .99305 | .99324 | .99343 | .9936 |
| 2.5 | .99379 | .99396 | .99413 | .99430 | .99446 | .99461 | .99477 | .99492 | .99506 | .9952 |
| 2.6 | .99534 | .99547 | .99560 | .99573 | .99585 | .99598 | .99609 | .99621 | .99632 | .9964 |
| 2.7 | .99653 | .99664 | .99674 | .99683 | .99693 | .99702 | .99711 | .99720 | .99728 | .9973 |
| 2.8 | .99744 | .99752 | .99760 | .99767 | .99774 | .99781 | .99788 | .99795 | .99801 | .9980 |
| 2.9 | .99813 | .99819 | .99825 | .99831 | .99836 | .99841 | .99846 | .99851 | .99856 | .9986 |
| 3.0 | .99865 | .99869 | .99874 | .99878 | .99882 | .99886 | .99889 | .99893 | .99896 | .9990 |
| 3.1 | .99903 | .99906 | .99910 | .99913 | .99916 | .99918 | .99921 | .99924 | .99926 | .9992 |
| 3.2 | .99931 | .99934 | .99936 | .99938 | .99940 | .99942 | .99944 | .99946 | .99948 | .9995 |
| 3.3 | .99952 | .99953 | .99955 | .99957 | .99958 | .99960 | .99961 | .99962 | .99964 | .9996 |
| 3.4 | .99966 | .99968 | .99969 | .99970 | .99971 | .99972 | .99973 | .99974 | .99975 | .9997 |
| 3.5 | .99977 | .99978 | .99978 | .99979 | .99980 | .99981 | .99981 | .99982 | .99983 | .9998 |
| 3.6 | .99984 | .99985 | .99985 | .99986 | .99986 | .99987 | .99987 | .99988 | .99988 | .9998 |
| 3.7 | .99989 | .99990 | .99990 | .99990 | .99991 | .99991 | .99992 | .99992 | .99992 | .9999 |
| 3.8 | .99993 | .99993 | .99993 | .99994 | .99994 | .99994 | .99994 | .99995 | .99995 | .9999: |

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